

# **AIR FORCE INSTALLATION AND MISSION SUPPORT CENTER**

## **LINEAGE**

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Air Force to activate Provisional Installation and Mission Support Center, names commander  
Air Force officials announced Aug. 7 the activation of the Air Force Installation and Mission Support Center (Provisional) at Joint Base Andrews, Md., and named Maj. Gen. Theresa Carter as its provisional commander. The provisional center will activate Aug. 8. AFIMSC will align as a center under Air Force Materiel Command.

The Air Force released the criteria it will use to select candidate bases for the Air Force Installation and Mission Support Center (AFIMSC) Headquarters Sept. 15. The Air Force will use its strategic basing process to identify a location that best serves the mission of AFIMSC. The secretary and chief of staff of the Air Force approved basing criteria that includes mission, capacity, environmental and cost factors. AFIMSC, which will report to Air Force Materiel Command, will consolidate installation management functions currently being performed at

every major command and will serve as the single intermediate-level headquarters for the delivery of installation support capabilities.

The Air Force established a new Air Force Installation and Mission Support Center, as part of its on-going effort to reduce overhead costs and increase efficiencies, according to a July 14 release. Under the new construct, Maj. Gen. Theresa Carter will serve as the special assistant to the commander of Air Force Materiel Command, and will be in charge of "developing the strategy and implementation plans for this new center," states the release. USAF projects costs and staff levels will be reduced by 20 percent, as a result of centralizing installation support capabilities. As the Air Force continues to draw down and make cuts, these changes will help ensure readiness is not compromised, said Bill Booth, USAF acting deputy chief management officer. "The current and projected fiscal constraints have driven the Air Force to make strategic decisions to reduce its size while retaining its combat effectiveness," said Booth. "Centralization of management support to the maximum extent possible improves our efficiency and effectiveness in providing installation and expeditionary combat support capabilities to our wing commanders and mission partners, and delivers more standardized levels of service across the Air Force." 2014

Air Force Materiel Command boss Gen. Janet Wolfenbarger and Maj. Gen. Theresa Carter, commander of the provisional Air Force Installation and Mission Support Center, recently welcomed new members into the center during a town hall meeting at JBSA-Lackland, Texas. Lackland's Air Force Civil Engineer Center, Air Force Security Forces Center, Air Force Materiel Command Services Directorate, and several local squadrons assigned to the Air Force Installation Contracting Agency, in addition to the Financial Management Center of Expertise in Denver and Air Force Financial Services Center at Ellsworth AFB, S.D., all realigned under as of Oct. 1. They are now attached to AFIMSC(P). "We determined there was merit in figuring out how we could centralize installation management functions that today are executed across all of the major commands, put those together, realize some synergies, and reduce resourcing as a result," Wolfenbarger said. "This was the biggest strategic initiative that was put on the table in response to the Secretary of Defense's mandate to reduce management headquarters by 20 percent." 2014

AFIMSC Headquarters Finds Home in San Antonio JB San Antonio, Texas, will serve as the host base for the Air Force Installation and Mission Support Center headquarters, officials announced. The decision was based in part on the fact that almost 50 percent of the center's subordinate unit personnel already reside at the base, according to a Jan. 21 release "In fact, two of AFIMSC's primary subordinate units will share the same building with the headquarters," said Timothy Bridges, deputy assistant secretary of the Air Force for installations. "We believe co-locating AFIMSC with a large percentage of its subordinate staff will allow the Air Force to harness operational synergy as the headquarters matures into full operational capability." The personnel will begin reporting to the headquarters this summer and the majority of the staff will be in place by the fall of 2016, states the release. Air Force Materiel Command activated the provisional headquarters at JB Andrews, Md., in August 2014. The center is intended to consolidate major command-level installation and mission support activities under one commander and to save the service money. "The consolidation will drive standardized processes, reduce overhead, and drive down costs," said Bridges. "It makes good business sense to centralize installation support the way we already centralize other support functions." 2015

Installation and Mission Support Center Activated Air Force Materiel Command boss Gen. Janet Wolfenbarger officially activated the Air Force Installation and Mission Support Center during a ceremony at JBSA-Lackland, Texas. "Today's ceremonial actions are part of a larger strategic initiative for our Air Force to reduce operating costs and provide overall mission efficiencies," said Wolfenbarger at the May 5 ceremony, according to AFMC's release. The center consolidates major command-level installation and mission support activities under one commander. It will oversee missions like security forces, civil engineering, base communications, logistics readiness, installation ministry programs, services, operational acquisitions, and financial management. The Air Force stood up AFIMSC (Provisional) last August at JB Andrews, Md., then selected Lackland in January as the site of the center's permanent headquarters. Maj. Gen. Theresa Carter, AFIMSC commander, said she expects the center to be fully operational by October 2016. "Over the course of the next year and a half, we'll stand up the organization, hire the permanent staff, and establish the necessary processes and procedures to deliver resources and support to commanders," she said. 2015

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